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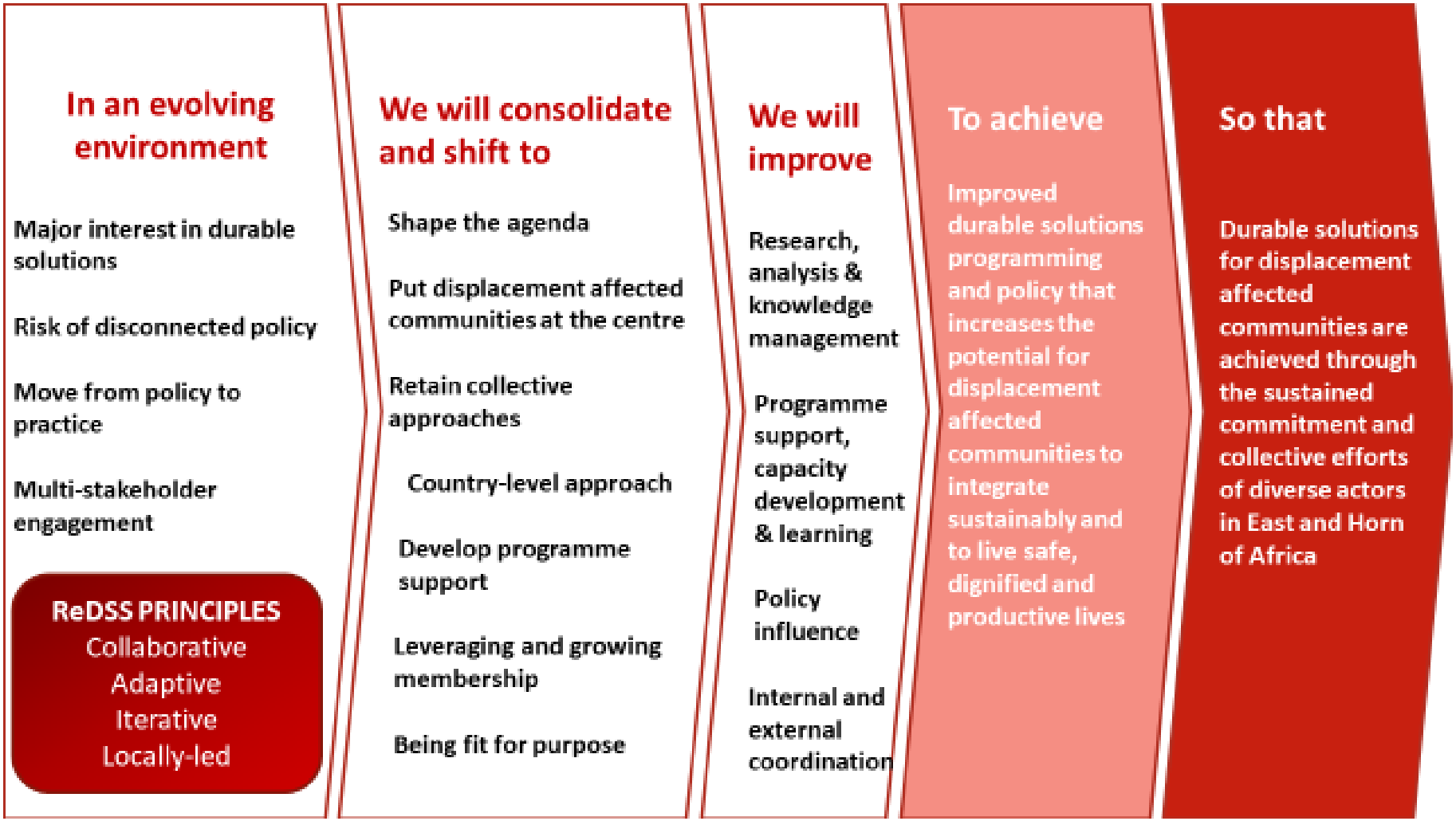
2018 – 2020

REDSS 2020 STRATEGY

1. ReDSS THEORY OF CHANGE



2. MOVING FORWARD: CONSOLIDATION, NEW DIRECTIONS AND LEVERAGE

I. ReDSS' principles

- **Collaborative:** Ensure ReDSS work is generated and grounded in a collaborative and collective process involving all relevant members and external actors
- **Adaptive:** Embed adaptive working approaches so that ReDSS strategies and activities are designed assuming change is inevitable
- **Iterative:** Promote the use of iterative decision-making to adapt durable solutions approaches continuously
- **Locally-led:** Enable a context-specific and problem-oriented approach to strategies and activities for improved programming and policies for durable solutions

II. Contextualised, country-level approaches while maximising regional impacts

- **Country focus**: Ethiopia, Kenya, Somalia, Uganda
- **Phased expansion to support better engagement and county led processes**: Somalia and Ethiopia Country Units
- **Apply ReDSS model and adapt to context:** Working with ReDSS members and key stakeholders to ReDSS model to country context
- **Maximise regional impacts through cross border and cross country learning**

III. Programme support and learning

- **Invest in ReDSS' programme support role**: Define with membership the scope of ReDSS programme support role
- **Replicate 'regional learning hub' at country level in Ethiopia and Somalia**: focusing on building trust and engagement, as well as quality tools using regional learning hub expertise to support better uptake
- **Review M&E tools**: working with ReDSS members, review current M&E tools and adapt as required

IV. Focus on priority themes

- **Issues under-emphasised in durable solutions:** local integration rather than return/ protection within self-reliance and resilience/ Social cohesion and conflict management
- **Populations overlooked**: IDPs and tailored support for specific groups, including women, youth and children
- **Themes of particular relevance:** Housing, land and property rights; local integration, self-reliance and resilience, early solutions, protection, solutions in urban context, engagement with private sector, accountability to DAC

V. **Leverage our membership**

- **Capitalise on ReDSS regional and national membership and establish ReDSS+ in Somalia and Ethiopia**
- **Leverage the capacities and expertise of the membership more actively,** increase ReDSS' monitoring and evaluation, and foster greater collective accountability
- **Focus on specific themes and context and keep the focus**

VI. **Make sure ReDSS is fit for purpose**

- **Adaptive learning at the centre** –to be flexible and responsive to changing contexts and needs
- **Restructure ReDSS Secretariat** to take account of evolving context and opportunities
- **Invest in finance and internal systems:** increase capacity in finance, budgeting and internal systems

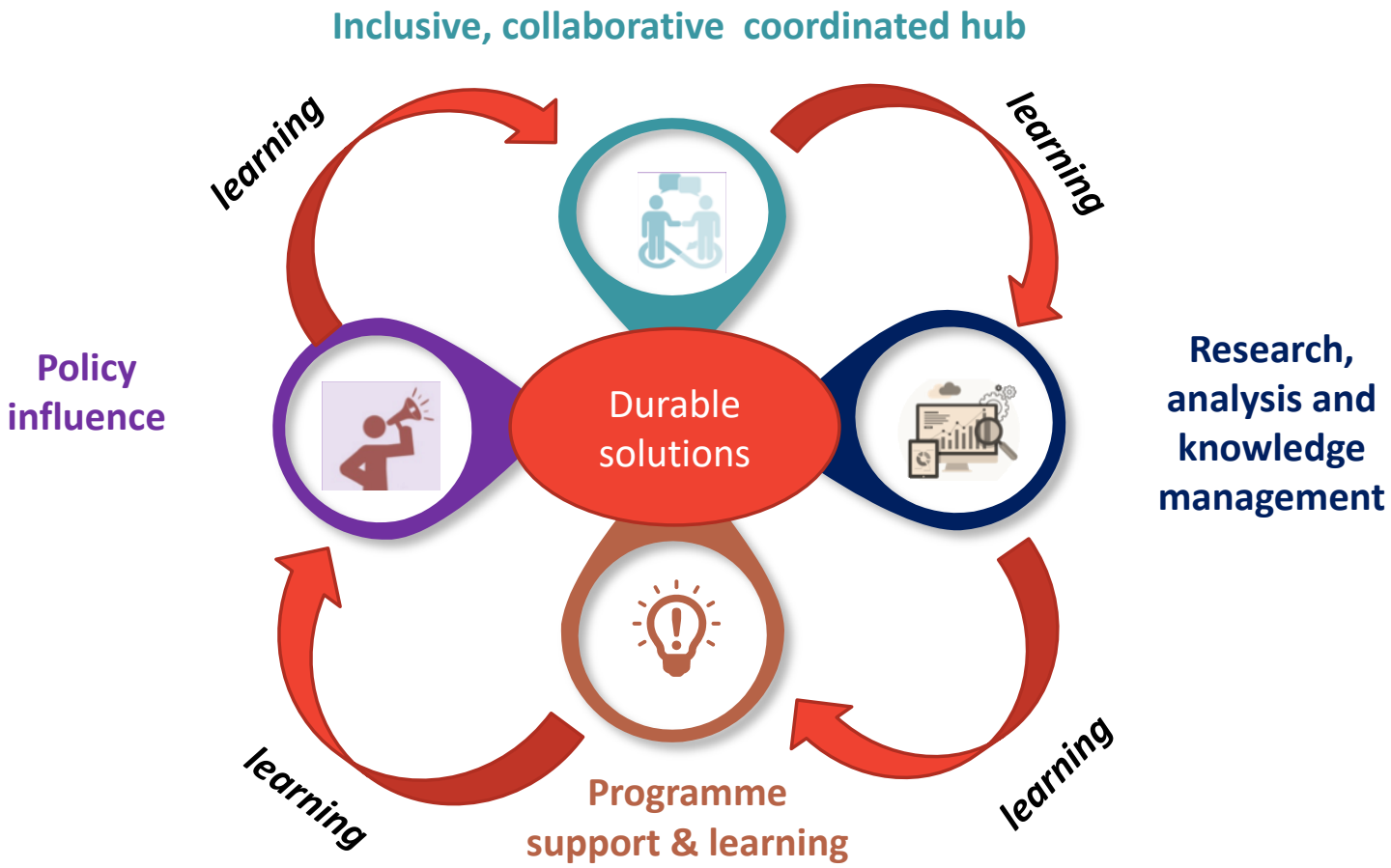
3. ReDSS GOAL AND VISION

GOAL: Improved durable solutions programming and policies that increases the potential for displacement affected communities to integrate sustainably and to live safe, dignified and productive lives in East and Horn of Africa

VISION: Durable solutions for displacement affected communities are achieved through the sustained commitment and collective efforts of diverse actors in East and Horn of Africa

4. ReDSS OBJECTIVES AND OUTCOMES

I. ReDSS mutually reinforcing objectives underpinned by adaptation and learning



PILLAR	RESEARCH, ANALYSIS AND KNOWLEDGE MANAGEMENT	PROGRAMME SUPPORT, CAPACITY DEVELOPMENT AND LEARNING	POLICY INFLUENCE	INTERNAL AND EXTERNAL COORDINATION
OVERALL OBJECTIVE	**To increase the availability, accessibility and utilisation of relevant and timely analysis and information on durable solutions**	**To provide high quality support on programme development and design; collective monitoring; and learning that adds value to collective programming on durable solutions by ReDSS members and partners**	**To facilitate and undertake constructive and influential policy dialogue with key national and regional policy actors and processes in the East and Horn of Africa**	**To strengthen ReDSS as an inclusive, collaborative, coordinated hub for quality information, analysis and learning on durable solutions**
3 YEAR OUTCOME	ReDSS members and key stakeholders' knowledge and decision-making is enhanced by the application of ReDSS evidence and analysis on durable solutions	The quality of collective programming is strengthened by ReDSS members and partners adapting programmes to incorporate learning and the priorities of displacement affected people	Priority policy processes are informed by ReDSS' analysis and the priorities of displacement affected communities, and underpinned by strong funding and commitment	The expertise, capacity and influence of ReDSS members and partners is effectively harnessed and coordinated

OBJECTIVE 1	**To agree on a collective agenda on operational research and durable solutions analysis** that is undertaken with and by the ReDSS membership, supported by the ReDSS Secretariat. This includes area-based solutions analysis which informs solutions planning in different contexts.	**To develop or adapt a portfolio of relevant programme tools to** assist members in working collectively to identify and address gaps in durable solutions; in establishing mechanisms to ensure displacement affected people are engaged actively throughout the programmes; and monitoring collective progress towards outcomes	**To strengthen the policy reach, access and impact of ReDSS members** through serving as a platform for engagement and facilitator with different actors relevant to the durable solutions agenda in the region.	**To foster inclusive, trustful and collaborative working approaches** in order to maximise the potential for drawing on the expertise and capacities of members and for the ReDSS Secretariat to identify and focus on areas that add most value and impact to its members
OBJECTIVE 2	**To gather and amplify the priorities and voices of displacement affected people** through a programme of activities so that they are lead actors in durable solutions programming and policy.	**To capture and strengthen real-time collaborative learning** on durable solutions across different sectors, contexts and actors enabled by neutral, inclusive forum and informed by the priorities of displacement affected communities.	**To provide timely, evidence-based policy advice and analysis** for use by ReDSS members and policy actors that orient policy processes towards the priorities of displacement affected communities	**To pursue actively strategic partnerships, collaboration and relationships** at national, regional and global levels with other coordination platforms and stakeholders so that impact, learning and influence is enhanced.
OBJECTIVE 3	**To increase information uptake and application** by ReDSS members and partners through the provision of timely, digestible and relevant information and analysis through user-friendly channels and systems. ReDSS makes available relevant research and analysis from its members and external actors, increasing its reach, accessibility and uptake.	**To provide and facilitate programme support and capacity development** on mainstreaming durable solutions; designing and developing collective durable solutions programming and monitoring collective outcomes. Innovative, varied capacity development and learning techniques tailored to the learning approaches of audiences will be utilised.	**To contribute to quality policy development at national and regional levels through capacity development** on durable solutions concepts and approaches; and providing timing support and analysis on the design, development and monitoring of solutions strategies and policies.	**To strengthen performance and collective accountability within ReDSS, and enhance ReDSS Secretariat** management and coordination approaches so that ReDSS' efficiency and effectiveness is enhanced