

To summarise this analysis of programming principles in practice, Table 5 lists a set of critical success factors. These are defined as elements that are necessary for durable solutions plans and programmes to achieve collective outcomes. These success factors are all elements that are needed to achieve durable solutions – they are currently in progress in the locations under review for this study but require support and monitoring over the course of 2019.

Area-based planning and locally led processes

Supporting group level dynamics and strengthening dialogue

- Addressing group understandings and perceptions of one another
- Sustaining dialogue with communities based on CAPs, milestones and feedback loops
- Prioritising grievance mechanisms for greater accountability

Expanding and strengthening coordination

- Across resilience, stabilisation and durable solutions
- Across all levels of government

Increasing investments in

- The Durable Solutions Unit at BRA and the federal level
- Interoperability of data and information systems
- Public–private partnerships in DACs

Responding to emergencies while planning for longer-term approaches by

- Integrating CSOs in all durable solutions initiatives
- Improving needs-based targeting within area-based plans

Sustainable (re)integration

Establishing programme priorities and sequencing of activities

- Using clear targets at both output and outcome levels
- Expanding youth and gender sensitive durable solutions programming
- Systemising cash-for-work schemes in project implementation

Understanding stakeholder attitude and practices

- Supporting social cohesion and conflict management

Identifying social and environmental benefits of programming

Supporting mayor engagement and leadership on durable solutions

- Linking consortia activities to district plans
- Improving sectoral response through line ministries

Collective outcomes and coordination

Understanding the nature and size of donor contributions

Using durable solutions initiatives to bring together key stakeholders

- Consortia, civil society, private sector and government
- Local governance, stabilisation and durable solutions actors
- Engaging and enabling regular interactions between police and local communities

Aligning and integrating durable solutions initiatives within

- National priorities: the social protection agenda, the NDP and ministerial priorities
- Peacebuilding efforts

Managing knowledge through data harmonisation and enabling open access

- Investing in joint tools to measure progress and aggregate impact towards collective outcomes

Supporting local government to

- Standardise secondments
- Capitalise on societal dividends and environmentally friendly practices

Government engagement

Strengthening capacity and institutional structures

- Establishing leadership through the Durable Solutions Unit at BRA and at the federal level
- Technical line ministry involvement
- Secondments and trainings provided to government
- Reinforcement of police structures
- Private sector support to fill in public service delivery gaps

Government-led

- Communications and outreach efforts
- Leadership on coordination



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